## EXTENDED TO AUGUST 17, 2015

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047 Open to Public

▶ Do not enter social security numbers on this form as it may be made public. ► Information about Form 990 and its instructions is at www.irs.gov/form990.

Internal Revenue Service

Inspection

Α	For the	• 2014 calendar year, or tax year beginning and	ending		
В	Check if applicable	C Name of organization		D Employer identific	ation number
	Addres				
	Name change	Doing business as		06-15	39280
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number	
	Final return/	PO BOX 8477		(203)	772-2294
	termin ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	1,842,667.
	Ameno return			H(a) Is this a group ret	turn
	Applic tion	F name and address of principal officer: FAIGE MACHEAN		for subordinates?	
	pendir	<sup>9</sup> PO BOX 8477, NEW HAVEN, CT 06530		H(b) Are all subordinates inc	
$\overline{\Gamma}$	Tax-exe	empt status: X 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) €	or 527	1	ist. (see instructions)
J	Websit	e: ► WWW.ALLOURKIN.ORG		H(c) Group exemption	number >
K	Form of	organization: X Corporation Trust Association Other ▶	L Year		State of legal domicile: CT
	art I	Summary		•	<u> </u>
	Τī	Briefly describe the organization's mission or most significant activities: $\overline{ extbf{TRAI}}$	NING,	SUPPORTING A	AND
Governance	'	SUSTAINING COMMUNITY CHILD CARE PROVIDER	S IN C	RDER TO ENSU	JRE THAT
na.		Check this box  if the organization discontinued its operations or dispose			
Š				3	11
ၓ		Number of independent voting members of the governing body (Part VI, line 1b)		·····	11
ళ ഗ		Total number of individuals employed in calendar year 2014 (Part V, line 2a)			
Activities		Total number of violunteers (estimate if necessary)			<u></u>
≨	72	Total unrelated business revenue from Part VIII, column (C), line 12		7a	0.
Ă		Net unrelated business taxable income from Form 990-T, line 34		·····	0.
	+ -	Net differenced business taxable income from 1 offi 990-1, life 54		Prior Year	Current Year
Revenue		Contributions and grants (Part VIII line 1h)		1,722,346.	1,820,732.
	8	Contributions and grants (Part VIII, line 1h)		17,069.	20,822.
	140	Program service revenue (Part VIII, line 2g)		329.	1,113.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0.	0.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1,739,744.	1,842,667.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		0.	0.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
		Benefits paid to or for members (Part IX, column (A), line 4)		918,777.	1,169,657.
Expenses	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	0.
en	16a	Professional fundraising fees (Part IX, column (A), line 11e)	83 <u> </u>	0.	0.
Ä	_b	Total fundraising expenses (Part IX, column (D), line 25)  127,7	<del>03.</del>	697,378.	743,511.
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,616,155.	1,913,168.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		123,589.	-70,501.
_ 0		Revenue less expenses. Subtract line 18 from line 12			
Net Assets or Find Balances		T (D V. )	Be	ginning of Current Year 895,748.	End of Year 838,474.
SSE	20	Total assets (Part X, line 16)			
et A	21	Total liabilities (Part X, line 26)		50,868.	64,095.
	⊵ 22 art II	Net assets or fund balances. Subtract line 21 from line 20		844,880.	774,379.
		Signature Block			lunacidadas and haliaf itia
		Ities of perjury, I declare that I have examined this return, including accompanying schedule			knowledge and beller, it is
true	e, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wh	nich preparer	nas any knowledge.	
		Signature of officer		I Date	
Sig				Dαιο	
He	re	PAIGE MACLEAN, PRESIDENT Type or print name and title			
_				Date Check	II PTIN
<b>.</b> .		Print/Type preparer's name  Preparer's signature		OHOOK	
Pai		JOHN F ONOFRIO, CPA JOHN F ONOFRIO,	7/21/15 if self-employed	P00012572	
	parer	Firm's name KIRCALDIE RANDALL & MCNAB LLC		Firm's EIN	06-0415530
USE	Only	Firm's address 605 WASHINGTON AVENUE		/00	121 220 4472
		NORTH HAVEN, CT 06473-1187		Phone no. (20	
Ма	y the IF	RS discuss this return with the preparer shown above? (see instructions)			X Yes No

ı u	Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	<u></u>
1	Briefly describe the organization's mission:	
	ALL OUR KIN TRAINS, SUPPORTS AND SUSTAINS COMMUNITY CHILD CARE	
	PROVIDERS TO ENSURE THAT CHILDREN & FAMILIES HAVE THE FOUNDATION	I THEY
	NEED TO SUCCEED IN SCHOOL AND IN LIFE.	
2	Did the organization undertake any significant program services during the year which were not listed on	
_	the prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
2		Yes X No
3		_ Yes LZL NO
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by ex	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expe	enses, and
	revenue, if any, for each program service reported.	
4a		20,822. <sub>)</sub>
	THROUGH OUR PROGRAMS, CHILD CARE PROFESSIONALS SUCCEED AS BUSINE	
	OWNERS; WORKING PARENTS FIND STABLE, HIGH-QUALITY CARE FOR THEIR	2
	CHILDREN, THE WORKFORCE OF TOMORROW, GAINS AN EDUCATIONAL FOUNDA	TION
	THAT LAYS THE GROUNDWORK FOR ACHIEVEMENT IN SCHOOL AND BEYOND.	
4b	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$	)
4c	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$	)
	•	
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ including grants of \$ ) (Revenue \$ )	
4e	Total program service expenses \( \) 1,563,208.	_
		Form <b>990</b> (2014)

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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
•	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
-	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	<b></b> -		
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	- "		<u> </u>
-	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	-10		
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		<del></del> -
.,	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	<b>-</b> ''-		<del></del> -
10		18		x
10	1c and 8a? If "Yes," complete Schedule G, Part II  Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	10		<del></del>
19		40		х
20-	complete Schedule G, Part III  Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19		X
		20a 20b		<u> </u>
<u> </u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		000	(001.4)

## Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
_	Note. All Form 990 filers are required to complete Schedule O	38	Х	

Form **990** (2014)

# Form 990 (2014) ALL OUR KIN, INC Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V					Ш	
					Yes	No	
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	25				
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	<b>1</b> b	0				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re				37		
	(gambling) winnings to prize winners?	 I	I	1c	X		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	_	29				
	filed for the calendar year ending with or within the year covered by this return	2a			v		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns the little of the control of th			2b	Х		
0-	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions			0-		Х	
				3a			
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule At any time during the calendar year, did the organization have an interest in, or a signature or other			3b			
44	financial account in a foreign country (such as a bank account, securities account, or other financial		•	4a		х	
h	If "Yes," enter the name of the foreign country:	accoc		<del>-1</del> a			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	CCOLI	nts (FRAR)				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		х	
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		Х	
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c			
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the						
	any contributions that were not tax deductible as charitable contributions?	-		6a		Х	
b	If "Yes," did the organization include with every solicitation an express statement that such contribut						
	were not tax deductible?			6b			
7	Organizations that may receive deductible contributions under section 170(c).						
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set	rvices	provided to the payor?	7a		Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b			
С	c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required						
	to file Form 8282?			7c		X	
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d					
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontra	ct?	7e 7f		X	
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?							
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h			
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	•					
^	sponsoring organization have excess business holdings at any time during the year?			8			
9	Sponsoring organizations maintaining donor advised funds.			00			
a	Did the sponsoring organization make any taxable distributions under section 4966?  Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9a 9b			
10	Section 501(c)(7) organizations. Enter:			ЭD			
а	Initiation fees and capital contributions included on Part VIII, line 12	10a					
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b					
11	Section 501(c)(12) organizations. Enter:						
	Gross income from members or shareholders	11a					
b	Gross income from other sources (Do not net amounts due or paid to other sources against						
	amounts due or received from them.)	11b					
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	?	12a			
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b					
13	Section 501(c)(29) qualified nonprofit health insurance issuers.						
а	Is the organization licensed to issue qualified health plans in more than one state?			13a			
	Note. See the instructions for additional information the organization must report on Schedule O.						
b	Enter the amount of reserves the organization is required to maintain by the states in which the						
	organization is licensed to issue qualified health plans	13b					
	Enter the amount of reserves on hand	13c					
				14a		X	
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule	еО <u>.</u> .		14b	000		
				Form	990	(2014)	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

						Λ				
Sec	tion A. Governing Body and Management									
		1 1	4 4 E		Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	11							
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.									
b	Enter the number of voting members included in line 1a, above, who are independent	1b	11							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	ip with any other								
	officer, director, trustee, or key employee?			2		X				
3	Did the organization delegate control over management duties customarily performed by or under the	ne direct supervision								
	of officers, directors, or trustees, or key employees to a management company or other person?		L	3		X				
4	Did the organization make any significant changes to its governing documents since the prior Form	990 was filed?		4		Х				
5	5 Did the organization become aware during the year of a significant diversion of the organization's assets?									
6 Did the organization have members or stockholders?										
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a									
	more members of the governing body?			7a		X				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,									
	persons other than the governing body?			7b		Х				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year									
а	The governing body?			8a	Х					
b	Each committee with authority to act on behalf of the governing body?			8b	Х					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be real		····							
-	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		Х				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal F									
					Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?		Γ	10a		X				
	If "Yes," did the organization have written policies and procedures governing the activities of such or									
~	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing boo		г	11a	Х					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	ay before filling the form	···	114						
12a	51.11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			12a	Х					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b		Х				
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "		·····	120						
Ŭ	in Schedule O how this was done			12c		Х				
13			Г	13	Х					
14	Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?			14	X					
	Did the process for determining compensation of the following persons include a review and approv									
15	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?									
_	The organization's CEO, Executive Director, or top management official			150	Х					
				15a 15b	X					
D	Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			IOD	22					
16-	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment with a								
iva				160		Х				
L	taxable entity during the year?			16a		-22				
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluating in initial contract and are applicable follows.									
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization with respect to such a push arrangement of	inization's		4Ch						
Sec	exempt status with respect to such arrangements?tion C. Disclosure			16b						
	List the states with which a copy of this Form 990 is required to be filed ▶CT									
17 12	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	T (Section 501/a)(2)a	nly) c	vailah	lo.					
18		1 (06011011 001(0)(3)\$ (	лпу) а	validD	ıc					
	for public inspection. Indicate how you made these available. Check all that apply.  X Own website X Another's website X Upon request Other (explain	in Schodula (1)								
40		n in Schedule O)		fin ==	oiol					
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, co	onlict of interest policy	y, and	nnan	ciai					
20	statements available to the public during the tax year.	ooko ond ""								
20	State the name, address, and telephone number of the person who possesses the organization's be IULIANA SCHEIR, IB & CO. ACCOUNTING AND BOOKKEEPIN		201	-72	68					
	1111 HARTFORD TURNPIKE, NORTH HAVEN, CT 06473	NG - (203) (	υ Э Τ.	1 4	00					
	TITE HANTEOND TORNETNE, NORTH HAVEN, CT 004/3									

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organiza  (A)	(B)	(C			C)			(D)	(E)	(F)	
Name and Title	Average		not c		more	than		Reportable	Reportable	Estimated amount of other	
	hours per week	offi	, unle: cer an	ss pe d a d	rson irecto	is bot or/trus	n an tee)	compensation from	compensation from related		
	(list any hours for related organizations below	Individual trustee or director	Institutional trustee	ser	Key employee	Highest compensated employee	ner	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations	
(1) STEPHANIE JACOBY	line) 2 • 0 0	Indi	Inst	Officer	Key	High	Former				
TREASURER	2.00	X		х				0.	0.	0	
(2) AMANDA RIEBEN	1.00	<del> </del>									
DIRECTOR		X						0.	0.	0	
(3) KIM RINEHART	1.00										
DIRECTOR		Х						0.	0.	0	
(4) MARJORIE S ROSENTHAL	1.00										
DIRECTOR		Х						0.	0.	0	
(5) CARLA M HORWITZ	2.00	l									
DIRECTOR		Х						0.	0.	0	
(6) PAIGE MACLEAN	2.00	ļ ,,		,,					0	_	
PRESIDENT (7) JOHN WARECK	1.00	Х		Х				0.	0.	0	
(7) JOHN WARECK DIRECTOR	1.00	x						0.	0.	0	
(8) LOUISE ABATE	1.00	<del> </del>									
DIRECTOR		X						0.	0.	0	
(9) SARAH BOONE	2.00										
SECRETARY		Х		Х				0.	0.	0	
(10) CAMELLE SCOTT-MUJAHID	1.00										
DIRECTOR		Х						0.	0.	0	
(11) JASON PRICE	1.00	۱							•		
DIRECTOR	45.00	Х						0.	0.	0	
(12) JESSICA SAGER	45.00	4			х			92,038.	0.	0	
EXECUTIVE DIRECTOR (13) JANNA WAGNER	45.00				^			94,030.	0.	U	
CHIEF KNOWLEDGE AND LEARNI	45.00	1			х			92,038.	0.	0	
CHIEF KNOWIEDGE AND HEARNI		-			<u></u>			72,030.			
		_									
		_									

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		KIN, IN								06-153	928	) P	age <b>8</b>
Pai	t VII Section A. Officers, Directors, Tr	ustees, Key Em	ploy	ees	, and	d Hi	ighe	st C	Compensated Employe	es (continued)			
	<b>(A)</b> Name and title	(B) Average hours per week (list any	box	Position (do not check more than one oox, unless person is both an officer and a director/trustee)			than	th an	from	(E) Reportable compensation from related	a	(F) Estimate Imount other	of
		hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)			ne tion ted
			1										
			1										
			<u> </u>										
			<u> </u>										
			$\frac{1}{2}$										
			T										
			$\top$										
			╀										
1b	Sub-total							<b></b>	184,076.	0			0.
С	Total from continuation sheets to Part Total (add lines 1b and 1c)	VII, Section A						<b>&gt;</b>	184,076.	0			0.
2	Total number of individuals (including bu							ho r	<u> </u>	0,000 of reportable			(
	compensation from the organization											Yes	No
3	Did the organization list any <b>former</b> officine 1a? <i>If</i> "Yes," <i>complete Schedule J fo</i>										3		X
4	For any individual listed on line 1a, is the and related organizations greater than \$	sum of reportab	ole co	omp	ensa	atior	n and	d ot	her compensation from	the organization	4		Х
5	Did any person listed on line 1a receive or rendered to the organization? If "Yes," co	or accrue compe	nsat	ion f	from	any	/ uni	relat			. 5		Х
Sec	tion B. Independent Contractors	ompiete deneda	007	0/ 00	uon	purc	3011				.   5		
1	Complete this table for your five highest the organization. Report compensation f	•	-								nsatior	from	
	(A) Name and busine			ONI					(B) Description of s			( <b>C)</b> ensatio	on .
2	Total number of independent contractors		not li	mite	d to		se li:	stec	d above) who received n	nore than			
	\$100,000 of compensation from the orga	anization 🟲									Forn	<b>990</b> (	(2014)

Pa	rt V	!!!	Check if Schedule O cont		or note to any li	ne in this Part VIII			
			Oncok ii Genedale G cont	anis a response	or note to any in	(A)  Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
nts	1 :	a	Federated campaigns	1a					
Gra Iou	ı	b	Membership dues	1b					
Gifts, ( Iar Am	•	С	Fundraising events	1c					
	•	d	Related organizations	1d					
ns, Sim			Government grants (contribut	· -					
Contributions, Gifts, Grants and Other Similar Amounts	1	f	All other contributions, gifts, gran		000 500				
			similar amounts not included abo	ve <b>1f</b>   <b>1</b> ,	820,732.	_			
ont		_	Noncash contributions included in lines			1 000 700			
a C		h	Total. Add lines 1a-1f		1	1,820,732.			
	_		CONFERENCES		Business Code 611710	7,500.	7,500.		
vice	2 8		PROGRAM SERVICE	70	611710	6,750.	6,750.		
Ser	'	-	OTHER INCOME	<u> </u>	611710	6,572.	6,572.		
am Ver		d	OTHER INCOME		011710	0,372.	0,372.		
Program Service Revenue		ч <sub>Р</sub>							
Pro	1	f	All other program service reve	enue					
			Total. Add lines 2a-2f			20,822.			
	3		Investment income (including						
			other similar amounts)		<b>&gt;</b>	1,113.			1,113.
	4		Income from investment of ta	x-exempt bond	oroceeds <b>&gt;</b>				
	5		Royalties		<u> </u>				
				(i) Real	(ii) Personal	_			
			Gross rents			_			
			Less: rental expenses			-			
			Rental income or (loss)						
			Net rental income or (loss)						
	/ 3	а	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other	_			
		h	Less: cost or other basis			_			
			and sales expenses						
		С	Gain or (loss)						
			Net gain or (loss)		<b>&gt;</b>				
nue		а	Gross income from fundraisin including \$	g events (not					
Other Revenu			contributions reported on line						
Υ. R			Part IV, line 18	· ·					
the l	ı	b	Less: direct expenses						
	(	С	Net income or (loss) from fund	draising events	<u></u>				
	9 :	a	Gross income from gaming ac						
			Part IV, line 19			_			
			Less: direct expenses						
			Net income or (loss) from gam		··········· <u> </u>				
	10 8	а	Gross sales of inventory, less						
		h	and allowances			-			
			Net income or (loss) from sale						
		<u> </u>	Miscellaneous Revenu		Business Code				
	11 :	 а	MISCEIIANEOUS NEVENU		Dusiness Code				
		a b							1
		c							
			All other revenue						
			Total. Add lines 11a-11d		<b>&gt;</b>				
1005	12		Total revenue. See instructions.			1,842,667.	20,822.	0.	, -
43200 11-07									Form <b>990</b> (2014)

### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respon				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	104 070	62 142	70 756	42 170
	trustees, and key employees	184,078.	63,143.	78,756.	42,179
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	007 707	706 025	C2 170	20 404
7	Other salaries and wages	807,707.	706,035.	63,178.	38,494
8	Pension plan accruals and contributions (include				
_	section 401(k) and 403(b) employer contributions)	93,728.	72,691.	13,413.	7 624
9	Other employee benefits	93,728.	65,258.	12,042.	7,624 6,844
10	Payroll taxes	04,144.	03,430.	12,042.	0,044
11	Fees for services (non-employees):				
а	Management				
b	Legal	31,536.	24 450	/ E12	2 565
C	Accounting	31,330.	24,458.	4,513.	2,565
	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	123.	95.	18.	10
	column (A) amount, list line 11g expenses on Sch O.)	1,503.	93.	10.	1,503
12	Advertising and promotion	9,417.	7,303.	1,348.	766
13	Office expenses	10,249.	7,948.	1,467.	834
14	Information technology	10,249.	7,940.	1,40/•	034
15	Royalties				
16	Occupancy	25,828.	20,031.	3,696.	2,101
17	Travel	23,020.	20,031.	3,090.	2,101
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials	71,946.	55,798.	10,296.	5,852
19	Conferences, conventions, and meetings	138.	107.	20.	11
20	Interest  Payments to effiliates	130.	10/•	20.	11
21	Payments to affiliates	9,077.	7,040.	1,299.	738
22	Depreciation, depletion, and amortization	56,837.	44,080.	8,134.	4,623
23	Insurance Other expenses. Itemize expenses not covered	30,037.	±=,000•	0,134.	±,023
24	above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A)				
_	amount, list line 24e expenses on Schedule 0.)	129,118.	129,118.	0.	0
a b	OUTSIDE SERVICES	94,127.	94,127.	0.	0
_	RENT	64,016.	49,648.	9,161.	5,207
c d	EDUCATIONAL MATERIALS	60,687.	60,687.	0.	0
	All other expenses	178,909.	155,641.	14,836.	8,432
е 25	Total functional expenses. Add lines 1 through 24e	1,913,168.	1,563,208.	222,177.	127,783
<u>25</u> 26	Joint costs. Complete this line only if the organization	1,515,100	1,505,200	222,111	127,700
20	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2014)

# Form 990 (2014) Part X | Balance Sheet

Part X	Balance Sheet			
	Check if Schedule O contains a response or note to any line in this Part X			
		<b>(A)</b> Beginning of year		<b>(B)</b> End of year
1	Cash - non-interest-bearing	670,517.	1	335,290
2	Savings and temporary cash investments	109,948.	2	391,744
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net	9,665.	4	26,374
5	Loans and other receivables from current and former officers, directors,			
	trustees, key employees, and highest compensated employees. Complete			
	Part II of Schedule L		5	
6	Loans and other receivables from other disqualified persons (as defined under			
	section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
	employers and sponsoring organizations of section 501(c)(9) voluntary			
2	employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
7	Notes and loans receivable, net	33,214.	7	30,843
8   3	Inventories for sale or use		8	
9	Prepaid expenses and deferred charges	18,130.	9	9,026
10a	Land, buildings, and equipment: cost or other			
	basis. Complete Part VI of Schedule D 10a 45,381.			
b	Less: accumulated depreciation 10b 14,047.	40,411.	10c	31,33
11	Investments - publicly traded securities		11	
12	Investments - other securities. See Part IV, line 11		12	
13	Investments - program-related. See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets. See Part IV, line 11	13,863.	15	13,86
16	Total assets. Add lines 1 through 15 (must equal line 34)	895,748.	16	838,47
17	Accounts payable and accrued expenses	10,868.	17	24,09
18	Grants payable		18	
19	Deferred revenue		19	
20	Tax-exempt bond liabilities		20	
21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
22	Loans and other payables to current and former officers, directors, trustees,			
22	key employees, highest compensated employees, and disqualified persons.			
	Complete Part II of Schedule L		22	
23	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24). Complete Part X of	40.000		40.00
	Schedule D	40,000.	25	40,000
26	Total liabilities. Add lines 17 through 25	50,868.	26	64,09
	Organizations that follow SFAS 117 (ASC 958), check here ▶ X and			
27 28 29	complete lines 27 through 29, and lines 33 and 34.	0.4.40.0.0		774 27
27	Unrestricted net assets	844,880.	27	774,379
28	Temporarily restricted net assets		28	
29	Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here			
	and complete lines 30 through 34.			
30	Capital stock or trust principal, or current funds		30	
31	Paid-in or capital surplus, or land, building, or equipment fund		31	
30 31 32	Retained earnings, endowment, accumulated income, or other funds	0.4.40.0.0	32	774 27
33	Total net assets or fund balances	844,880.	33	774,379
34	Total liabilities and net assets/fund balances	895,748.	34	838,474

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Pa	t XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						
1 2 3 4 5 6 7 8 9	Total revenue (must equal Part VIII, column (A), line 12)  Total expenses (must equal Part IX, column (A), line 25)  Revenue less expenses. Subtract line 2 from line 1  Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  Net unrealized gains (losses) on investments  Donated services and use of facilities  Investment expenses  Prior period adjustments  Other changes in net assets or fund balances (explain in Schedule O)	1 1 2 1 3 4 5 6 7 8 9		3,1	68. 01.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,		77	1 2	70		
Dai	column (B))	10	11	4,3	19.		
Pai	t XIII Financial Statements and Reporting				X		
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>		Yes	No		
1 2a	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.						
	Were the organization's financial statements compiled or reviewed by an independent accountant?  If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis						
	b Were the organization's financial statements audited by an independent accountant?  If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis  If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,						
За	review, or compilation of its financial statements and selection of an independent accountant?  If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit						
b	Act and OMB Circular A-133?  b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits						
			Form	990	2014)		